

SAPC-4711  
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26 March 1956

**CONCEPT UNDERLYING OPERATIONS SECTION T/O**

The attached T/O for the Operations Section embodies the following proposed arrangements which depart in certain respects, indicated below, from the proposal submitted by the Director of Operations in the memorandum, "Justification of Operations T/O" (SAPC-4527).

1. The Senior Staff includes all the personnel proposed by the Director of Operations with the exception of an Administrative Supervisor. It is believed that this position need not be provided until further experience demonstrates the need.

2. The principle change in concept from the Director of Operation's proposal relates to the function of Aircraft Observer Navigators. On the basis of further consideration of the method of operation of the whole Operations Section by [redacted] Colonel Gibbs, and myself on 20 March, it is believed that the laying out of proposed flight plans can be accomplished by the Operations Staff Officers, one of whom will be on duty at all times, with the assistance of two navigators for whom positions are provided in the Senior Staff. The concept here implied is that much of the preliminary work involved in laying out proposed missions, since it must be done considerably in advance of expected take-off times, can be scheduled during normal daytime working hours when the assistance of the two navigation officers will be available. Moreover, with two such officers on the Senior Staff, it should be possible, if the need is shown, to arrange watches such that one officer will be available if needed so that between them they provide coverage for 12 to 14 hours per day.

3. The standard watch for the Operations Control Center envisioned in the attached revised T/O will consist of [redacted]

[redacted] who will control access to the area, and [redacted]. It is believed essential that the duty officer be a rated officer and of Lieutenant Colonel rank. In consistency with the concept outlined in the preceding paragraph, it is believed that the duty officer with the three assistants here provided should be able to man the Control Center adequately on most occasions. The [redacted] individuals of each type here provided should permit 24-hour, 7-day-a-week coverage but without duplicate coverage during the daytime shift. It should be

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emphasized, however, that on the daytime shift more of the Senior Staff will be available as well as one regular Watch Officer.

4. The Intelligence Staff is substantially as proposed. Positions are provided for an Intelligence Assistant to serve as a part of the watch. During the daytime watch the normal complement of the Intelligence Staff will be the [redacted]

5. The clerical force is as requested.

S/ur/m.  
RICHARD M. HEDDLE, JR.  
Project Director

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